

## KPJ Healthcare (KPJ MK)

2Q26: Decent Showing As Revenue Intensity Shine Continues

### Highlights

- Earnings were within expectations. A drive in inpatient intensity lifted both sales and margins.
- Higher opex for the quarter was balanced by lower finance cost and favourable tax rate for core margins to expand marginally.
- Maintain BUY and target price of RM3.85. We like KPJ for its inflection point of gestating hospitals and aggressive multi-year brownfield expansion.

### 2Q26 Results

| Year to 31 Dec (RMm) | 1Q26<br>(RMm) | qoq<br>% chg | yoy<br>% chg | 1H26<br>(RMm) | yoy<br>% chg | Comments                                                                        |
|----------------------|---------------|--------------|--------------|---------------|--------------|---------------------------------------------------------------------------------|
| Revenue              | 1196.8        | 14.0         | 16.9         | 2246.5        | 12.6         | Decent growth supported by enhanced operating stats across inpatient intensity. |
| COS                  | -661.0        | 11.2         | 15.6         | -1255.5       | 1.5          |                                                                                 |
| Gross profit         | 535.8         | 17.7         | 18.6         | 991.1         | 14.1         |                                                                                 |
| EBITDA               | 265.5         | 20.0         | 13.2         | 486.8         | 10.0         |                                                                                 |
| Pre-tax profit       | 161.2         | 48.7         | 23.4         | 269.6         | 18.1         |                                                                                 |
| Tax                  | -44.9         | 0.0          | 0.0          | -76.0         | 6.5          |                                                                                 |
| Net profit           | 103.9         | 49.2         | 26.7         | 173.6         | 24.8         |                                                                                 |
| Core profit          | 103.9         | 49.2         | 26.7         | 173.6         | 24.8         | Within expectations.                                                            |
| Margin (%)           |               |              |              |               |              |                                                                                 |
| Gross Margin (%)     | 44.8          | 1.4          | 0.6          | 44.1          | 0.6          | Lifted by enhanced case mix.                                                    |
| EBITDA Margin (%)    | 22.2          | 1.1          | -0.7         | 21.7          | -0.5         |                                                                                 |
| Eff. Tax rate (%)    | 27.9          | -0.7         | -2.0         | 28.2          | -3.1         |                                                                                 |
| Net Margin (%)       | 8.7           | 2.0          | 0.7          | 7.7           | 0.8          |                                                                                 |

Source: KPJ Healthcare, UOB Kay Hian

### Analysis

- Within expectations.** KPJ Healthcare (KPJ) reported a 2Q26 net profit of RM103.9m (49% qoq, +27% yoy), bringing 1H26 core profit to RM174m (25% yoy). Core profit is within our and consensus expectations, accounting for 42% of both our and consensus full-year forecasts respectively. We expect better seasonality for the remaining quarters to shore up full-year earnings. 2H typically accounts for about 60% of full-year earnings. An interim DPS of 1.1 sen was declared, bringing 1H26 DPS to 2.1 sen (1H25: 1.85 sen).

### Key Financials

| Year to 31 Dec (RMm)         | 2024    | 2025    | 2026F   | 2027F   | 2028F   |
|------------------------------|---------|---------|---------|---------|---------|
| Net turnover                 | 3,922.2 | 4,258.4 | 4,746.7 | 5,293.3 | 5,927.8 |
| EBITDA                       | 935.5   | 998.0   | 1,091.0 | 1,202.3 | 1,306.6 |
| Operating profit             | 656.5   | 687.8   | 773.5   | 847.9   | 910.3   |
| Net profit (rep./act.)       | 331.1   | 366.0   | 414.8   | 469.7   | 516.3   |
| Net profit (adj.)            | 331.1   | 366.0   | 414.8   | 469.7   | 516.3   |
| EPS                          | 7.4     | 8.1     | 9.2     | 10.4    | 11.5    |
| PE (x)                       | 47.4    | 42.8    | 37.8    | 33.4    | 30.4    |
| P/B (x)                      | 6.2     | 5.7     | 5.4     | 5.0     | 4.7     |
| EV/EBITDA (x)                | 20.2    | 18.9    | 17.1    | 15.7    | 14.7    |
| Dividend yield (%)           | 1.2     | 1.3     | 1.6     | 1.8     | 2.0     |
| Net margin (%)               | 8.4     | 8.6     | 8.7     | 8.9     | 8.7     |
| Net debt/(cash) to equity(%) | 41.9    | 22.6    | 27.1    | 30.5    | 34.3    |
| Interest cover (x)           | 5.4     | 5.8     | 5.7     | 6.2     | 6.7     |
| ROE (%)                      | 14.2    | 15.0    | 16.4    | 17.9    | 19.0    |
| Consensus net profit         | n.a     | n.a     | 410.5   | 450.9   | 488.6   |
| UOBKH/Consensus (x)          | n.a     | n.a     | 1.0     | 1.0     | 1.1     |

Source: KPJ Healthcare, Bloomberg, UOB Kay Hian

### Analyst

Philip Wong

philipwong@uobkh.com  
(603) 2147 1996

### BUY (Maintained)

|              |        |
|--------------|--------|
| Share Price  | RM3.02 |
| Target Price | RM3.85 |
| Upside       | 26.2%  |

### Stock Data

|                                |             |
|--------------------------------|-------------|
| Sector                         | Health Care |
| Bloomberg ticker               | KPJ MK      |
| Shares issued (m)              | 4,426.3     |
| Market cap (RMm)               | 14,916.6    |
| Market cap (US\$m)             | 3,764.4     |
| 3-mth avg daily t'over (US\$m) | 7.8         |

### Price Performance (%)

| 52-week high/low |      |      | RM3.50/RM2.40 |      |
|------------------|------|------|---------------|------|
| 1mth             | 3mth | 6mth | 1yr           | YTD  |
| 0.3              | 22.1 | 23.0 | 16.2          | 25.3 |

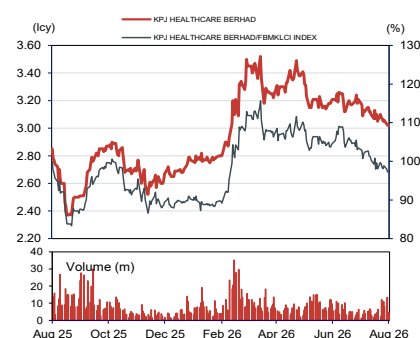
### Major Shareholders (%)

|            |      |
|------------|------|
| Johor Corp | 44.6 |
| EPF        | 15.2 |

### Balance Sheet Metrics

|                          |     |
|--------------------------|-----|
| FY26 NAV/Share (RM)      | 0.6 |
| FY26 Net Debt/Share (RM) | 0.2 |

### Price Chart



Source: Bloomberg

### Company Description

Malaysia's largest private hospital operator.

- **Decent revenue growth driven by inpatient drive.** Revenue grew 16.9% yoy, a pick-up from +8.0% yoy in 1Q26. 2Q26 bed occupancy rate improved 6ppt yoy to 68% (2Q25: 62%) amid an unchanged operating bed count (3,930) and a 9.7% yoy bump in inpatient volume. Meanwhile, inpatient revenue intensity rose 6.9% yoy. The robust inpatient intensity reflects KPJ's intentional drive to widen its sub-specialties and Centres of Excellence across its hub-and-spoke network of hospitals. In terms of the uncertain Middle East geopolitical conflict, we expect it to have a negligible impact on KPJ's healthcare tourism given that foreign medical tourists account for only around 3% of revenue.
- **Case mix lifts gross margins.** 2Q26 gross margin improved marginally by 0.6ppt yoy to 44.8%, owing to KPJ's intentional drive on surgeries, case intensity and case mix improved as a result. A lower effective tax rate by -2.0bp yoy to 27.9% and finance cost offset higher opex, which supported core margin gain at 0.7ppt yoy to 8.7%.

### Valuation/Recommendation

- **Maintain BUY and target price of RM3.85.** We continue to like KPJ for its: a) strong execution capabilities, as exhibited by the record gestation of KPJ Kuala Selangor; b) inflection point of gestating hospitals; c) aggressive multi-year brownfield expansion that is margin accretive; and d) highly domesticated and defensive shield against uncertain externalities. Target price is pegged to a PE multiple of 36.8x, reflecting +1.5SD to its pre-pandemic five-year mean.

### Earnings Revision/Risk

- **No changes to earnings.** Key downside risks include: a) tightening of regulatory policy, b) delay in hospital openings, and c) inability to pass on operating cost increases to customers.

### Share Price Catalyst

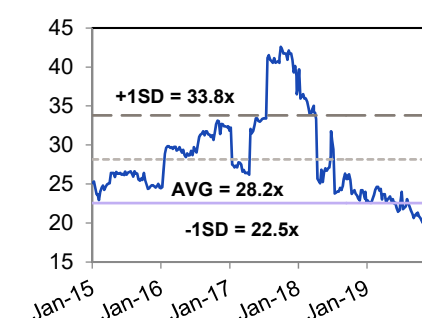
- **Long-term growth pipeline.** By 2030, the group targets the addition of 2,200 new beds to its current base of 3,934 operating beds (2025), representing a 56% capacity increase or a 9.3% five-year CAGR across nine hospitals. Expansion will prioritise high-occupancy facilities and be aligned with KPJ's regional hub-and-spoke model, enabling more efficient scaling of capacity and better utilisation of resources across its network.
- **Middle East conflict poses minimal threat.** Healthcare tourism revenue accounts for close to 6% of KPJ's total revenue, split evenly between expatriates and medical tourists. Given the higher logistics and travel costs arising from the Middle East conflict, medical tourist arrivals could see some near-term softness. However, as medical tourism contributes only around 3% of total revenue, we believe the earnings impact would be largely immaterial. Meanwhile, our channel checks indicate that inflationary pressure on medical supplies has remained manageable and largely unaffected thus far. Overall, we expect the direct impact from the Middle East conflict on KPJ to remain insignificant.

### Revenue Assumptions

|                               | 2026F | 2027F | 2028F |
|-------------------------------|-------|-------|-------|
| Inpatient volume growth (%)   | 6.7   | 8.3   | 8.7   |
| Outpatient volume growth (%)  | 3.0   | 3.0   | 3.0   |
| Occupancy rate (%)            | 66.0  | 66.0  | 66.0  |
| Average Length of Stay (days) | 2.5   | 2.5   | 2.5   |
| Average no. of beds           | 4,234 | 4,584 | 4,984 |

Source: UOB Kay Hian

### KPJ's Historical PE band (Pre-pandemic)



Source: Bloomberg

### Environmental, Social, Governance (ESG)

#### Environmental

- **Greenhouse gas emissions.** Reduce greenhouse gas (GHG) emissions by 25% across 42 facilities by 2025, supported by energy optimisation projects, renewable energy adoption and green electricity procurement.
- **Climate change.** Net Zero emissions by 2050, guided by KPJ's ESG roadmap and phased decarbonisation strategy.

#### Social

- **Community contribution.** Expand access to affordable healthcare, particularly for underserved communities through initiatives such as Klinik Waqaf An-Nur (KWAN) and outreach programmes.
- **Maintain high patient satisfaction levels,** supported by continuous monitoring of service quality and patient-centric healthcare delivery.

#### Governance

- **Transparency and accountability** are enhanced through ESG reporting aligned with Global Reporting Initiative (GRI), Sustainability Accounting Standards Board (SASB) and Bursa Malaysia sustainability frameworks.

Source: KPJ Healthcare

## Profit &amp; Loss

| Year to 31 Dec (RMm)          | 2025         | 2026F        | 2027F        | 2028F        |
|-------------------------------|--------------|--------------|--------------|--------------|
| <b>Net turnover</b>           | <b>4,258</b> | <b>4,747</b> | <b>5,293</b> | <b>5,928</b> |
| EBITDA                        | 998          | 1,091        | 1,202        | 1,307        |
| Deprec. & amort.              | 310          | 318          | 354          | 396          |
| EBIT                          | 688          | 773          | 848          | 910          |
| Associate contributions       | 49           | 49           | 49           | 49           |
| Net interest income/(expense) | (173)        | (192)        | (194)        | (195)        |
| <b>Pre-tax profit</b>         | <b>563</b>   | <b>630</b>   | <b>703</b>   | <b>764</b>   |
| Tax                           | (162)        | (175)        | (188)        | (196)        |
| Minorities                    | (36)         | (41)         | (45)         | (51)         |
| <b>Net profit</b>             | <b>366</b>   | <b>415</b>   | <b>470</b>   | <b>516</b>   |
| Net profit (adj.)             | 366          | 415          | 470          | 516          |

## Cash Flow

| Year to 31 Dec (RMm)                        | 2025         | 2026F        | 2027F        | 2028F        |
|---------------------------------------------|--------------|--------------|--------------|--------------|
| <b>Operating</b>                            | <b>893</b>   | <b>868</b>   | <b>981</b>   | <b>1,095</b> |
| Pre-tax profit                              | 563          | 630          | 703          | 764          |
| Tax                                         | (141)        | (175)        | (188)        | (196)        |
| Deprec. & amort.                            | 233          | 234          | 267          | 304          |
| Associates                                  | (49)         | (49)         | (49)         | (49)         |
| Working capital changes                     | 25           | (34)         | (14)         | 10           |
| Other operating cashflows                   | 263          | 262          | 262          | 262          |
| <b>Investing</b>                            | <b>13</b>    | <b>(708)</b> | <b>(776)</b> | <b>(894)</b> |
| Capex (growth)                              | (270)        | (708)        | (776)        | (894)        |
| Proceeds from sale of assets                | 241          | 0            | 0            | 0            |
| Others                                      | 42           | 0            | 0            | 0            |
| <b>Financing</b>                            | <b>(509)</b> | <b>(329)</b> | <b>(362)</b> | <b>(390)</b> |
| Dividend payments                           | (185)        | (251)        | (283)        | (312)        |
| Issue of shares                             | 0            | 0            | 0            | 0            |
| Proceeds from borrowings                    | 83           | 0            | 0            | 0            |
| Loan repayment                              | (193)        | 0            | 0            | 0            |
| Others/interest paid                        | (214)        | (78)         | (78)         | (78)         |
| <b>Net cash inflow (outflow)</b>            | <b>397</b>   | <b>(169)</b> | <b>(156)</b> | <b>(189)</b> |
| <b>Beginning cash &amp; cash equivalent</b> | <b>614</b>   | <b>1,006</b> | <b>837</b>   | <b>681</b>   |
| Changes due to forex impact                 | (5)          | 0            | 0            | 0            |
| <b>Ending cash &amp; cash equivalent</b>    | <b>1,006</b> | <b>837</b>   | <b>681</b>   | <b>492</b>   |

## Balance Sheet

| Year to 31 Dec (RMm)                  | 2025         | 2026F        | 2027F        | 2028F        |
|---------------------------------------|--------------|--------------|--------------|--------------|
| Fixed assets                          | 2,792        | 3,283        | 3,811        | 4,420        |
| Other LT assets                       | 3,256        | 3,096        | 3,188        | 3,306        |
| Cash/ST investment                    | 1,006        | 837          | 681          | 492          |
| Other current assets                  | 990          | 1,074        | 1,185        | 1,316        |
| <b>Total assets</b>                   | <b>8,045</b> | <b>8,290</b> | <b>8,865</b> | <b>9,534</b> |
| ST debt                               | 269          | 269          | 269          | 269          |
| Other current liabilities             | 1,048        | 1,086        | 1,159        | 1,301        |
| LT debt                               | 1,360        | 1,360        | 1,360        | 1,360        |
| Other LT liabilities                  | 2,364        | 2,366        | 2,636        | 2,908        |
| Shareholders' equity                  | 2,758        | 2,922        | 3,109        | 3,313        |
| Minority interest                     | 247          | 288          | 333          | 384          |
| <b>Total liabilities &amp; equity</b> | <b>8,045</b> | <b>8,290</b> | <b>8,865</b> | <b>9,534</b> |

## Key Metric

| Year to 31 Dec (%)        | 2025 | 2026F | 2027F | 2028F |
|---------------------------|------|-------|-------|-------|
| <b>Profitability</b>      |      |       |       |       |
| EBITDA margin             | 23.4 | 23.0  | 22.7  | 22.0  |
| Pre-tax margin            | 13.2 | 13.3  | 13.3  | 12.9  |
| Net margin                | 8.6  | 8.7   | 8.9   | 8.7   |
| ROA                       | 5.3  | 5.7   | 6.0   | 6.2   |
| ROE                       | 12.2 | 13.2  | 13.7  | 14.0  |
| <b>Growth</b>             |      |       |       |       |
| Turnover                  | 8.6  | 11.5  | 11.5  | 12.0  |
| EBITDA                    | 6.7  | 9.3   | 10.2  | 8.7   |
| Pre-tax profit            | 6.1  | 11.9  | 11.5  | 8.6   |
| Net profit                | 10.1 | 13.5  | 13.1  | 10.1  |
| Net profit (adj.)         | 10.1 | 13.5  | 13.1  | 10.1  |
| EPS                       | 10.1 | 13.5  | 13.1  | 10.1  |
| <b>Leverage</b>           |      |       |       |       |
| Debt to total capital     | 35.1 | 33.7  | 32.1  | 30.6  |
| Debt to equity            | 54.2 | 50.7  | 47.3  | 44.0  |
| Net debt/(cash) to equity | 20.7 | 24.6  | 27.5  | 30.7  |
| Interest cover            | 3.3  | 3.3   | 3.6   | 3.9   |

**IMPORTANT NOTICE - DISCLOSURES AND DISCLAIMERS**

This report is provided subject to various disclosures and disclaimers (the "Disclosures / Disclaimers") which form an integral part of this report and are available at [this link](#) or by scanning the QR code below:



The Disclosures / Disclaimers contain important information, including without limitation, (a) exclusions of liability, (b) confidentiality obligations, (c) restrictions on publication, circulation, reproduction, distribution and use of the report, (d) potential conflicts of interest, and (e) disclosures and requirements specific to recipients in the United States and other applicable jurisdictions.

Specifically, this report is intended for general circulation and informational purposes only and does not take into account the specific investment objectives, financial situation, or particular needs of any individual person. It is not intended to constitute personal investment advice or a recommendation to buy or sell any investment product or security. You should independently evaluate the information and, where necessary, seek advice from a qualified financial adviser regarding the suitability of any investment, taking into account your specific objectives, financial situation and needs, before making any investment decision. Analyst certifications required under applicable regulations, including SEC Regulation AC (where relevant), are included in this report.

Recipients of this report must carefully read, review and understand the full Disclosures / Disclaimers before using or relying on any information in this report. By accessing, receiving or using this report, you acknowledge and confirm that you have read, understood, accepted and agreed to be bound by the Disclosures / Disclaimers (as may be amended or updated from time to time) in full."